



CREATING A WORLD OF LEARNING

2015 - 2016 ANNUAL REPORT

DEAR FRIENDS



First, thank you for taking the time to read our Annual Report, which is a Bi-Annual Report for both 2015 and 2016. Significant effort and resources are required to produce a high-quality report, thus the reason for publishing every other year.

The years of 2015 and 2016 were years of growth in numbers of families served and quality achieved by a seasoned Board, Staff and Administration. In addition, the community and government focus on early care and education at the local, state and federal level guarantee Horizon efforts came to fruition.

We experienced rapid growth of quality ratings in our center-based programs, measured by Ohio's tiered quality rating system known as Step Up to Quality. At the beginning of 2015, Horizon had six centers each at three stars, by the end of 2016, five of the six centers were rated as four-stars, and one was five (the highest quality). We are ahead of the state's quality goals of being rated one star by 2020 and highly rated by 2025 (highly rated=three stars or more).

David Hartman
David Hartman
President of Board

During this period, Horizon consolidated school-based afterschool programs in the Cleveland Metropolitan School District into our new full-service centers, Market Square and Old Brooklyn Horizon Education Centers.

These new centers came online at three stars meeting the new state rules for Step Up To Quality centers serving over 150 children each. We didn't achieve this alone. We formed new partnerships and collaborates that flourished in 2015 and 2016. Horizon became the lead agency for two Lorain County United Way collaboratives: "Ready Set Go".... to Kindergarten and "Southside Pride." Both programs focus on Horizon's core mission, and bring in many other organizations in a united effort for children and youth.

We thank all our supporters and funders for their faith and investments in Horizon. We also appreciate the thousands of parents that choose us for their children; there is no stronger endorsement.

David H. Smith
David Smith
Executive Director

CLEVELAND EXPANSION



Market Square Horizon Education Center
2500 W. 25th Street, Cleveland, Ohio.

Before opening on 25TH Street in 2016, Horizon was in the Pilgrim UCC Church in Tremont and had a school-based program at Scranton School (CMSD).



Old Brooklyn Horizon Education Center
4142 Pearl Road
Cleveland, Ohio

Also opened in 2016, this historical building was custom renovated to Horizon program specifications. The two-story center has the same room as a typical Horizon Center but with a custom indoor slide and elevator. This center partnered with Mooney School (CMSD).



OUR 2015 & 2016 LOCATIONS

ADMINISTRATIVE OFFICE

North Olmsted

HORIZON CENTERS

1-CASCADE - ELYRIA

April Palmer, Center Director

2-EAST LORAIN

Rebecca Wisniewski, Center Director

3-ELYRIA

Louise Reuter, Center Director

4-MARKET SQUARE

Annalise Nunn, Center Director

5-NORTH OLMSTED

Dawn Marflake, Center Director

6-OLD BROOKLYN

Tammy Shields, Center Director

7-SOUTH ELYRIA

Ashlee Torres, Center Director

8-SOUTHSIDE - LORAIN

Teria Bivins, Center Director



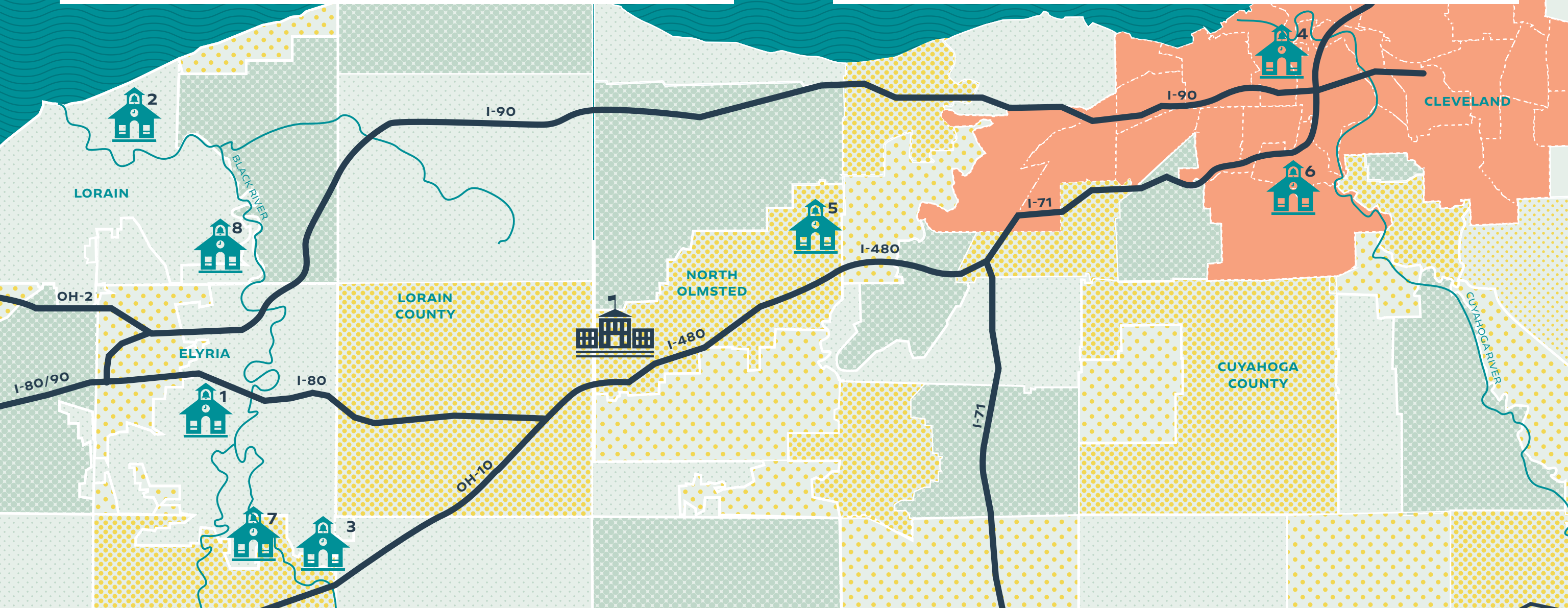
ADMINISTRATIVE OFFICE



HORIZON CENTERS

PROGRAMS BY LOCATION

	Toddler	Preschool	Head Start	Early Childhood	Universal Preschool	After-school	Summer Camp	21st Century
Cascade - Elyria	•	•		•		•	•	•
East Lorain	•	•	•	•		•	•	•
Elyria	•	•	•			•	•	•
Market Square	•	•		•	•	•	•	•
North Olmsted	•	•	•	•	•	•	•	•
Old Brooklyn	•	•		•	•	•	•	•
South Elyria		•	•	•		•	•	•
Southside - Lorain	•	•	•	•		•	•	•





2015 & 2016 PROGRAMS

HORIZON EDUCATION MAKES CHANGES FOR HIGH QUALITY!

Step up to Quality (SUTQ) is a voluntary Five Star Quality Rating System monitored by the Ohio Department of Job and Family services which recognizes and promotes early care and education programs meeting quality benchmarks over and above minimum health and safety licensing standards. The steps are based on national research identifying the key benchmarks leading to improved outcomes for children. These benchmarks include increased education of the staff, specialized training for

key staff, excellent learning environments and following education standards for all children, and improved workplace environment. Horizon Education Centers is dedicated to increasing quality. In 2015 and 2016, the organization increased from 20 to 31 stars, as shown in table below.

QUALITY IMPROVEMENTS UNDER SUTQ BY CENTER 2014-2017



(AGES 18 MONTHS – 3 YEARS)

READY TO LEARN, TODDLER PROGRAM

Kindergarten readiness starts with Preschool readiness. The toddler care and education program curriculum is aligned with Ohio's Early Learning Standards and helps our children to be ready to enter preschool. Brain research shows that children begin learning at birth. Language, cognitive and social emotional development are emphasized in this program. Toddlers also learn self-help skills for handwashing, feeding and toileting. The program is delivered in developmentally appropriate self-contained classrooms featuring adjoining restrooms and play areas.

(AGES 3-5 YEARS)

HEAD START PROGRAMS

Started in 1966, Head Start is a federally funded preschool program with high standards and comprehensive family services. Our Partners for this program are Lorain County Community Action Agency for traditional half day programs since 2008, and Council of Economic Opportunities of Greater Cleveland for collaborative full day programs, in North Olmsted.

KINDERGARTEN READINESS

Regardless of the type of preschool class or funding your child receives, Horizon gets children ready for kindergarten by following the Creative Curriculum. The Curriculum is aligned to Ohio's Early Learning Content Standards and provides learning experiences in the areas of physical, language, cognitive and social emotional growth with a concentration on math and literacy. Horizon supplements with its own preschool literacy kits as an additional teacher classroom resource. Using technology in the classroom for learning and individualizing learning plans lets our teacher's analyze and focus on critical developmentally appropriate skills and milestones. Offering full day and year-round programming children can avoid summer learning loss, which increases kindergarten readiness.

EARLY CHILDHOOD EDUCATION GRANT

Also known as Public Preschool, the State of Ohio expanded opportunities for preschoolers to access high quality programs to prepare children for Kindergarten. Programs are delivered in half day and full day classrooms.

UNIVERSAL PRE-KINDERGARTEN

Cuyahoga County funds quality enhancements and scholarship for families up to 400% of poverty. Only Cuyahoga residents attending highly rated preschool programs qualify.



(KINDERGARTEN – 8TH GRADE)

AFTERSCHOOL & SUMMER PROGRAMS

Horizon Education Centers has a rich history of providing high-quality and fun afterschool and summer camp programs. Horizon started as an afterschool program in 1978.

AFTERSCHOOL PROGRAMS

The after-school program offers a safe place to continue learning when the school day ends. Academic support offered to participants includes homework help, small group tutoring with licensed teachers, and web-based reading and math. Fun enrichment activities are aligned with Ohio's K-12 Learning Standards the delivered through extracurricular clubs, global learning and field trips. Students can choose to cook, build robots, be scientists or artists or enhance their technology skills. Activities are available to fit all interests. Parents and families are important to the program and are welcome to assist, share skills and participate in family events. Additional benefits include performing arts with a year-end recital, computer labs and global education that helps students understand an ever-changing world. Lastly, youth skills are strengthened through a variety of activities such as clubs, Youth Advisory Council, character education, and service learning.

SUMMER SCHOOL AGE PROGRAMS

In the summer and when school is out, Horizon is in. Our organization offers summer camp programs that provide students with educational programming preventing summer learning loss. Themed activities, academic programs, clubs, global learning and service projects and field trips will keep children kindergarten through 8th grade learning and growing.

21ST CENTURY COMMUNITY LEARNING CENTERS

This afterschool program is federally funded through competitive grants on the state level. It provides standards, support and funding for free or reduced fee high quality afterschool programs. Partnering with area school districts, Horizon provides engaging hands-on experiences that are CORE standards aligned and academic support through homework help and small group tutoring. Themed project-based learning curriculum provides activities aligned to the school day and fun learning opportunities. Parent engagement and communication is important; monthly family events are centered on activities for the family to enjoy together. 21st Century programs are delivered at our centers and partner schools.

OUR IMPACT



“They aren’t just kicking the kids out, they are trying to help me with my children because I’m by myself,” said Anita. She is a mother of five children ages three to ten years old, who have attended Horizon for a year. Prior to Horizon, the children were expelled from three other childcare centers due to behavioral issues. Horizon takes a comprehensive approach with an individualized care and education plan for the each of the children, which includes helping families address behavior issues.

Once her children started at Horizon, the staff saw a struggling mother doing the best she could to raise children in what seemed incredible odds. “I had to have a difficult conversation about one of the children getting assessed for different behavior possibilities,” said April Palmer, Center Director. “I was able to help Anita complete the necessary paperwork and guide her through the assessment process within a 2-week period, which usually takes up to 6 months!” said Palmer.

“Horizon has made a big change in my family,” said Anita. “The kids and I love the teachers, they have given me a lot of guidance on how to correct behavior and keep my children learning. They treat me like a friend, not a customer. I appreciate that!”

“ Horizon has made a big change in my family... They treat me like a friend, not a customer.”



21st Century School Based Sites 2015 & 2016	
Constellation Community Schools	Lorain Community School
Clearview Local School District	Durling
Cleveland Metropolitan School District	Paul C Dunbar McKinley Charles A Mooney Scranton
Elyria School District	Eastern Heights
Warrensville Heights School District	John Dewey Eastwood

2015 & 2016 DONORS, FUNDERS & PARTNERS

Child Care Resource Center
City of Lorain
Stan Ball
Bob Wendt
Boy Scouts of America
Brendan Mackin
Council for Economic Opportunities of Greater Cleveland
City of Lorain
Clearview Local Schools
Cleveland Food Bank
Cleveland Metro parks
Cleveland Metropolitan School District
Combined Federal Campaign
Constellation Community Schools
Culinary Management Services
Cuyahoga County
Cuyahoga County Public Library
Cuyahoga Employment & Family Services
Dave Hartman
David Kenney
Elyria City Schools
Elyria Public Library System
Finance Fund
Girl Scouts
Joanne DiCarlo
Junior Achievement of Greater Cleveland
Kamm's Corners Community Development Corp
Key Bank
Laura Reinhard
Lorain City Schools
Lorain County
Lorain County Community Action Agency
Lorain County Community College
Lorain County Department of Jobs & Family Services
Lorain County Education Service Center
Lorain County Metro Parks

Lorain County of Jobs & Family Services
Lorain Metropolitan Housing
Lorain Port Authority
Lorain Public Library Systems
Mary Smith
Matt Maloney
MYCom
Midview Local Schools
PNC Bank
Nordson Corporation Foundation
North Olmsted City Schools
Nutrition Group
Ohio Child Care Resource & Referral Agency
Ohio Department of Education
Ohio Department of Jobs & Family Services
Olu Manns, African Drumming Company
OSU Extension 4-H
Pat Dillon
Pilgrim United Church of Christ
Rusty & Betsy Jack
Starting Point
Stocker Foundation
TJ Worsencroft
Tom Herbster
United States Department of Agriculture (CACFP)
United Way of Greater Lorain County
Walt Spalding

2015 & 2016 BOARD OF TRUSTEES

*President
of the Board*

David Hartman
Bank of England

President-Elect

T.J. Worsencroft
Navigate Risk Advisors

*Treasurer
of the Board*

Matthew J. Maloney
Maloney + Novotny LLC

*Secretary
of the Board*

David G. Kenney
Penton Media LLC

*Executive
Staff*

David Smith
Executive Director

Judy Woehrman
Finance Director

Cathy Heck
Educational Services Director

*Board
Members*

Stanley C. Ball
East Ohio Gas

Joanne DiCarlo
North Olmsted School Board

Pat Dillon
Howard Hanna

Thomas Herbster
North Olmsted School Board

Brendan J. Mackin
*Prosecutor
City of Stow*

Marcus Madison
Elyria City Council

Mary M. Smith
Founder and Life Trustee

Laura Reinhard
Cleveland Clinic

Walter Spalding
Spalding & Ujczco Co., LPA

Robert Wendt
Cleveland City School District/AARP



2015 & 2016 FINANCES & STATISTICS

MINI BALANCE SHEET

	Dec.31, 2015	Dec.31, 2016
Assets	\$10,417,702	\$11,883,976
Liabilities	\$4,772,271	\$5,750,505
Equity	\$5,645,430	\$6,133,471

EXPENSES

	2015	2016
The Centers		
North Olmsted Center	\$1,055,434	\$1,130,992
East Lorain Center	\$867,710	\$913,981
South Elyria Center	\$325,751	\$356,233
Elyria Dewhurst Center	\$856,097	\$890,450
Cascade Center	\$872,537	\$969,533
Southside Center	\$811,451	\$946,433
Old Brooklyn	\$132,717	\$564,545
Market Square	\$277,332	\$570,413
21st Century School Based Sites	\$612,083	\$571,762
AmeriCorps	\$0	\$59,080
Ready Set Go...to Kindergarten	\$123,518	\$128,847
Administration and Fundraising	\$305,651	\$321,953
Operating Reserves	\$526,754	\$435,628
Total	\$6,767,035	\$7,859,850

STAFFING

	2015	2016
Full Time (October)	87	118
Part Time (October)	102	97
Seasonal (August)	26	26
TOTAL	215	241

REVENUES

	2015	2016
ODE - 21st Century	\$2,597,887	\$1,440,623
ODJFS - Subsidied Childcare	\$1,781,265	\$2,333,534
Partnerships-Headstart	\$315,890	\$299,999
Universal Pre-K	\$28,285	\$152,861
Early Childhood Expansion	\$0	\$1,032,522
Parent Fees and Tuitions	\$1,238,761	\$1,319,684
USDA - Food Program	\$279,505	\$359,700
United Way of Greater Lorain County	\$7,977	\$77,200
Grant Income and other	\$517,465	\$843,727
Total	\$6,767,035	\$7,859,850

OUR LOCATIONS

ADMINISTRATION OFFICE

29510 Lorain Road,
North Olmsted, OH 44070
440-779-1930
1-888-743-2543

Elyria-Cascade
233 Bond Street
Elyria, OH 44035
440-322-KIDS

East Lorain
2500 Colorado Ave.
Lorain, OH 44052
440-288-KIDS

Elyria
10347 Dewhurst Road
Elyria, OH 44035
440-458-5115

Market Square
2500 W. 25th Street,
Cleveland, OH 44113
216-930-KIDS

North Olmsted
4001 David Drive
North Olmsted, OH 44070
440-734-KIDS

Old Brooklyn
4142 Pearl Road,
Cleveland, OH 44109
216-584-KIDS

South Elyria
109 Loudon Court
Elyria, OH 44035
440-322-3409

Lorain - Southside
4911 Grove Ave.
Lorain, OH 44055
440-277-KIDS



The mission of the Horizon Education Centers is to provide affordable quality care including educational and enrichment opportunities to the children in our communities.